

## **Trilateral Commission membership 2004**

### Executive Committee Chairmen

- \* Thomas S. Foley
- \* Peter Sutherland
- \* Yotaro Kobayashi

### Deputy Chairmen

- \* Allan E. Gottlieb
- \* Herve de Carmoy
- \* Kim Kyung-Won
- \* Lorenzo H. Zambrano
- \* Andrzej Olechowski
- \* Shijuro Ogata

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### Honorary Chairmen

- \* Paul A. Colcker
- \* Georges Berthoin
- \* Otto Graf Lambsdorff

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- \* Michael J. O'Neil
- \* Paul Revay
- \* Tadashi Yamamoto

## **European Group**

- \* Paul Adams, Chief Executive, British American Tobacco, London
- \* Urban Ahlin, Member of the Swedish Parliament and Chairman of the Committee on Foreign Affairs, Stockholm
- \* Krister Ahlström, Vice Chairman, Stora Enso and Fortum; former Chairman, Finnish Employers Confederation; former Chairman, Ahlström Corp., Helsinki
- \* Joaquin Almunia, Member-designate, European Commission, Brussels; Member of the Spanish Congress of Deputies and Chairman of the Budget Committee, Madrid
- \* Edmond Alphandéry, Chairman, Caisse Nationale de Prévoyance, Paris; former Chairman, Electricité de France (EDF); former Minister of the Economy and Finance

- \* Bodil Nyboe Andersen, Chairman of the Board of Governors, Danmarks Nationalbank, Copenhagen
- \* Jacques Andréani, Ambassadeur de France; former Ambassador to the United States
- \* Stelios Argyros, Chairman and Managing Director, Preveza Mills, Athens; former Member of the European Parliament; Chairman of the Board, STET Hellas; former Vice President of UNICE, Brussels; former President and Chairman of the Board of the Federation of Greek Industries, Athens
- \* Jerzy Baczynski, Editor-in-Chief, Polityka, Warsaw
- \* Estela Barbot, Vice President, AGA, Porto; Vice President of the Board, AEP -- Portuguese Business Association; Consul of Guatemala, Lisbon
- \* François Bayrou, Member of the French National Assembly; President of the UDF Party; former Minister, Paris
- \* Erik Belfrage, Senior Vice President, Skandinaviska Enskilda Banken; Director, Investor AB, Stockholm
- \* Marek Belka, Former Ambassador-at-Large and Chairman, Council for International Coordination, Coalition Provisional Authority, Baghdad; former Professor of Economics, University of Lodz and Institute of Economics of the Polish Academy of Sciences; former Senior Advisor on Central and Eastern Europe, JP Morgan Chase Bank, Warsaw; former Deputy Prime Minister & Minister of Finance, Poland
- \* Georges Berthoin, International Honorary Chairman, European Movement; Honorary Chairman, The Jean Monnet Association; Honorary European Chairman, Trilateral Commission, Paris
- \* Nicolas Beytout, Editor, Les Echos, Paris
- \* Boris Biancheri Chiappori, Chairman, Agenzia ANSA, Rome; Chairman, I.S.P.I., Milan; former Secretary General of the Ministry of Foreign Affairs
- \* Carl Bildt, Chairman, Nordic Venture Network and Senior Adviser, IT Provider, Stockholm; former Member of the Swedish Parliament, Chairman of the Moderate Party and Prime Minister of Sweden; former European Union High Representative in Bosnia-Herzegovina & UN Special Envoy to the Balkans
- \* Lord Black of Crossharbour, Chairman, Telegraph Group, London; Chairman and Chief Executive Officer, Hollinger International, USA; Chairman and Chief Executive Officer, Argus Corporation and Hollinger, Canada
- \* Ana Patricia Botin, Chairman, Banesto, Madrid; Member of the Board & of the Executive Committee, Banco Santander Central Hispano
- \* Jean-Louis Bourlanges, Member of the European Parliament (EPP-ED Group/UDF); former President of the European Movement in France, Paris

\* Jorge Braga de Macedo, President, Tropical Research Institute, Lisbon; Former Special Advisor to the Secretary General, Organisation for Economic Co-operation and Development (OECD), Paris; Professor of Economics, Nova University at Lisbon; Chairman, Forum Portugal Global; former Minister of Finance

\* Rolf-E. Breuer, Chairman of the Supervisory Board, Deutsche Bank, Frankfurt-am-Main; President, Association of the German Banks (BdB)

\* Lord Brittan of Spennithorne, Vice Chairman, UBS Investment Bank, London; former Vice President, European Commission

\* John Bruton, Member of the Irish Parliament; Former Prime Minister and Leader of Fine Gael, Dublin

\* Robin Buchanan, Senior Partner, Bain & Company, London

\* François Bujon de l'Estang, Ambassadeur de France; Chairman, Citigroup France, Paris; former Ambassador to the United States

\* Sven Burmester, Writer and Explorer, Denmark; former Representative, United Nations Population Fund (UNFPA), Beijing

\* Richard Burrows, Joint Managing Director, Pernod Ricard, Paris; Chairman and Chief Executive, Irish Distillers, Dublin; Deputy Governor of the Bank of Ireland; former President, IBEC (The Irish Business and Employers Confederation)

\* Hervé de Carmoy, Executive Chairman, Almatris (formerly Alcoa Specialty Chemicals), Frankfurt-am-Main; former Partner, Rhône Group, New York & Paris; Honorary Chairman, Banque Industrielle et Mobilière Privée, Paris; former Chief Executive, Société Générale de Belgique; European Deputy Chairman, Trilateral Commission

\* Antonio Carrapatoso, Chairman of the Board of Directors, Vodafone Portugal, Lisbon; Member of the Board of Directors, Vodafone Spain & Vodacom

\* Salvatore Carrubba, Culture Alderman, Municipality of Milan; former Managing Editor, Il Sole 24 Ore, Milan

\* Jaime Carvajal Urquijo, Chairman, Advent International, Madrid

\* Henri de Castries, Chairman of the Management Board and Chief Executive Officer, AXA, Paris

\* Willy de Clercq, Minister of State of Belgium; Member of the European Parliament & Chairman, Committee on Legal Affairs and Citizen's Rights; former Vice President of the Commission of the European Communities; former Vice Prime Minister-Minister of Finance and the Budget

\* Vittorio Colao, Managing Director, Vodafone Omnitel, Milan

- \* Bertrand Collomb, Chairman and Chief Executive Officer, Lafarge, Paris
- \* Richard Conroy, Chairman, Conroy Diamonds & Gold, Dublin; Member of Senate, Republic of Ireland
- \* Eckhard Cordes, Member of the Board, DaimlerChrysler, Stuttgart
- \* Alfonso Cortina, Chairman and Chief Executive Officer, Repsol-YPF, Madrid
- \* Michel David-Weill, Chairman, Lazard LLC, worldwide; Managing Director and Président du Collège d'Associés-Gérants, Lazard Frères S.A.S., Paris; Deputy Chairman, Lazard Brothers & Co., Limited, London
- \* Baron Paul De Keersmaeker, Chairman of the Board of Domo, Corgo, Foundation Europalia International and the Canada Europe Round Table, Brussels; Honorary Chairman Interbrew, KBC, Nestlé Belgilux; former Member of the Belgian and European Parliaments and of the Belgian Government
- \* Vladimir Dlouhy, Senior Advisor, ABB; International Advisor, Goldman Sachs; former Czechoslovak Minister of Economy; former Czech Minister of Industry & Trade, Prague
- \* Bill Emmott, Editor, The Economist, London
- \* Pedro Miguel Etxenike, Professor of Physics, University of the Basque Country; former Basque Minister of Education, San Sebastian
- \* Laurent Fabius, Member of the French National Assembly and of the Foreign Affairs Committee; former Prime Minister & Minister of the Economy & Finance, Paris
- \* Oscar Fanjul, Honorary Chairman, Repsol-YPF; Vice Chairman, Omega Capital, Madrid
- \* Grete Faremo, Executive Vice President, Storebrand; former Norwegian Minister of Development Cooperation, Minister of Justice and Minister of Oil and Energy, Oslo
- \* Nemesio Fernandez-Cuesta, Corporate Director of Shared Services, Repsol-YPF; former Chairman, Prensa Española, Madrid
- \* Klaus-Dieter Frankenberger, Foreign Editor, Frankfurter Allgemeine Zeitung, Frankfurt-am-Main
- \* Jürgen Fitschen, Member of the Group Executive Committee, Deutsche Bank, Frankfurt-am-Main
- \* Michael Fuchs, Member of the German Bundestag, Berlin; former President, National Federation of German Wholesale & Export Traders
- \* Lord Garel-Jones, Senior Advisor to UBS Warburg, London; Member of the House of Lords; former Minister of State at the Foreign and Commonwealth Office (European Affairs)

- \* Antonio Garrigues Walker, Chairman, Garrigues Abogados y Asesores Tributarios, Madrid
- \* Lord Gilbert, Member of the House of Lords; former Minister for Defence, London
- \* Mario Greco, Managing Director, RAS, Milan
- \* General The Lord Guthrie, Director, N M Rothschild & Sons, London; Member of the House of Lords; former Chief of the Defence Staff, London
- \* Carl Hahn, Vice-Chairman of the Supervisory Board, Gerling Speziale Kreditversicherungs, Cologne; Director, Perot Systems Corporation, Dallas; former Chairman, Volkswagen, Wolfsburg
- \* Sirkka Hämäläinen, former Member of the Executive Board, European Central Bank, Frankfurt-am-Main; former Governor, Bank of Finland
- \* Toomas Hendrik Ilves, Member of the Estonian Parliament, Tallinn; former Foreign Minister and Ambassador to the United States, Canada and Mexico
- \* Joe Jacob, Member of the Irish Parliament, Dublin
- \* Max Jakobson, Independent Consultant and Senior Columnist, Helsinki; former Finnish Ambassador to the United Nations; former Chairman of the Finnish Council of Economic Organizations
- \* Baron Daniel Janssen, Chairman of the Board, Solvay, Brussels
- \* Zsigmond Jarai, President, National Bank of Hungary, Budapest
- \* Béla Kadar, Member of the Hungarian Academy; Member of the Monetary Council of the National Bank; President of the Hungarian Economic Association; Former Ambassador of Hungary to the O.E.C.D., Paris; former Hungarian Minister of International Economic Relations and Member of Parliament
- \* Karl Kaiser, Senior Scholar and former Otto-Wolff Director, Research Institute of the German Council on Foreign Relations (DGAP), Berlin; Professor Emeritus of Political Sciences, University of Bonn
- \* Robert Kassai, Senior Vice President, The National Association of Craftmens Corporation, Budapest
- \* Sir John Kerr, former Secretary General, European Convention, Brussels; former Permanent Under-Secretary of State and Head of the Diplomatic Service, Foreign and Commonwealth Office, London; former British Ambassador to the United States
- \* Denis Kessler, Chairman and Chief Executive Officer, Scor, Paris; former Chairman, French Insurance Association (FFSA); former Executive Vice-Chairman, MEDEF-Mouvement des Entreprises de France (French Employers' Confederation)

\* Jiri Kunert, Chairman and Chief Executive Officer, Zivnostenska banka; President of the Czech Association of Banks, Prague

\* Manfred Lahnstein, Special Representative of the Board & former Member of the Executive Board, Bertelsmann, Gütersloh; former Federal Minister of Finance

\* Count Otto Lambsdorff, Partner, Wessing Lawyers, Düsseldorf; Chairman, Friedrich Naumann Foundation, Berlin; former Member of German Bundestag; Honorary Chairman, Free Democratic Party; former Federal Minister of Economy; former President of the Liberal International; Honorary European Chairman, Trilateral Commission, Paris

\* Kurt Lauk, Chairman, Globe Capital Partners, Stuttgart; President, Economic Council of the CDU Party, Berlin; Former Member of the Board, DaimlerChrysler, Stuttgart

\* Anne Lauvergeon, Chairperson of the Executive Board, Areva; Chairperson and Chief Executive Officer, Cogema, Paris

\* Pierre Lellouche, Member of the French National Assembly and of the Foreign Affairs Committee, Paris

\* Enrico Letta, Member of Parliament; Secretary General, AREL; former Minister of Industry, Rome

\* André Leysen, Honorary Chairman, Gevaert, Antwerp; Honorary Chairman, Agfa-Gevaert Group

\* Marianne Lie, Director General, Norwegian Shipowner's Association, Oslo

\* Count Maurice Lippens, Chairman, Fortis, Brussels

\* Helge Lund, Chief Executive Officer of the Norwegian Oil Company, Statoil, Oslo

\* Cees Maas, Member of the Executive Board and Chief Financial Officer of the ING Group, Amsterdam; former Treasurer of the Dutch Government

\* Peter Mandelson, Member of the British Parliament; former Secretary of State for Northern Ireland and for Trade and Industry, London

\* Rainer Masera, Chairman, San Paolo IMI Group, Turin; former Minister of Budget and Economic Planning

\* Abel Matutes, Chairman, Empresas Matutes, Ibiza; former Member of the European Commission, Brussels; former Minister of Foreign Affairs, Madrid

\* Francis Maude, Member of the British Parliament; Director, Benfield Group; former Shadow Foreign Secretary, London

\* Edgar Meister, Member of the Board, Deutsche Bundesbank, Frankfurt-am-Main; Chairman, the Banking Supervisory Subcommittee of the European Monetary Institute (EMI);

Chairman, the Banking Supervision Committee of the European System of the Central Banks (ESCB)

- \* Vasco de Mello, Vice Chairman, José de Mello SGPS, Lisbon
- \* Joao de Menezes Ferreira, Chairman and Chief Executive Officer, ECO-SOROS, Lisbon; former Member of the Portuguese Parliament
- \* Peter Mitterbauer, President, The Federation of Austrian Industry, Vienna; Chairman, President and Chief Executive Officer, MIBA, Laakirchen
- \* Dominique Moïsi, Special Advisor to the Director General of the French Institute for International Relations (IFRI), Paris
- \* Sir Mark Moody-Stuart, Former Chairman, Royal Dutch/Shell Group, London; Chairman, Business Action for Sustainable Development (BASD)
- \* Klaus Murmann, Honorary Chairman, Confederation of German Employers' Associations (BDA), Berlin; Chairman, Sauer Holding, Neumünster
- \* Heinrich Neisser, President, Politische Akademie, Vienna; Professor of Political Studies at Innsbruck University; former Member of Austrian Parliament and Second President of the National Assembly
- \* Harald Norvik, Chairman and Partner, ECON Management; former President and Chief Executive, Statoil, Oslo
- \* Andrzej Olechowski, Leader, Civic Platform; former Chairman, Bank Handlowy; former Minister of Foreign Affairs and of Finance, Warsaw; European Deputy Chairman
- \* Dimitry Panitza, Founding Chairman, The Free and Democratic Bulgaria Foundation; Founder and Chairman, The Bulgarian School of Politics, Sofia
- \* Lucas Papademos, Vice President, European Central Bank, Frankfurt-am-Main; former Governor of the Bank of Greece
- \* Schelto Patijn, Member of the Supervisory Board of the Schiphol Group and Amsterdam RAI; former Mayor of the City of Amsterdam, The Netherlands
- \* Christopher Patten, Member of the European Commission (External Relations), Brussels; Chancellor-elect of the University of Oxford; former Governor of Hong Kong; former Member of the British Cabinet, London
- \* Heinrich von Pierer, Chairman of the Managing Board, President and Chief Executive Officer, Siemens, Munich
- \* Andrea Pininfarina, Managing Director, Industrie Pininfarina, Turin; Chairman, Federmeccanica (Association of Mechanical Industries), Rome
- \* Benoît Potier, Chairman, L'Air Liquide, Paris

- \* Alessandro Profumo, Managing Director, Unicredito Italiano, Milan
- \* Henri Proglio, Chairman, Veolia Environnement, Paris
- \* Luigi Ramponi, Member of Parliament; Chairman of the Defence Committee of the Chamber of Deputies, Rome; former Deputy Chief of the Defence Staff (Italian Army)
- \* Wanda Rapaczynska, President of the Management Board, Agora, Warsaw
- \* Günter Rexrodt, Member of the German Bundestag; former Federal Minister of the Economy, Berlin
- \* Heinz Riesenhuber, Member of the German Bundestag; former Federal Minister of Research and Technology, Berlin
- \* Gianfelice Rocca, Chairman, Techint Group of Companies, Milan
- \* H. Onno Ruding, Chairman, Center for European Policy Studies (CEPS), Brussels; Former Vice Chairman, Citibank; former Dutch Minister of Finance
- \* Renato Ruggiero, Chairman, Citigroup in Switzerland; Vice Chairman, Citigroup European Investment Bank, Zurich; former Italian Foreign Minister and Director General of WTO
- \* Anthony Ruys, Chairman of the Executive Board, Heineken, Amsterdam
- \* Jacques Santer, Member of the European Parliament; former President of the European Commission; former Prime Minister of Luxembourg
- \* Antxón Sarasqueta, Executive President, Multimedia Capital; Patronage Member of the Foreign Policy Foundation (INCIPE); Member of the Board of Directors, Editorial Group Negocios, Madrid
- \* Silvio Scaglia, Managing Director, e-Biscom, Milan; former Managing Director, Omnitel
- \* Paolo Scaroni, Managing Director, ENEL, Rome
- \* Guido Schmidt-Chiari, Chairman, Constantia Group; former Chairman, Creditanstalt Bankverein, Vienna
- \* Henning Schulte-Noelle, Chairman of the Board of Advisors, Allianz, Munich
- \* Pedro Schwartz, Professor of Economics, Autonomous University of Madrid; former Executive Chairman, IDELCO, Madrid
- \* Prince Charles of Schwarzenberg, Founder and Director, Nadace Bohemiae, Prague; former Chancellor to President Havel; former President of the International Helsinki Federation for Human Rights



- \* Carlo Secchi, Rector and full Professor of European Economic Policy, Bocconi University, Milan
- \* Tøger Seidenfaden, Editor-in-Chief, Politiken, Copenhagen
- \* Maurizio Sella, Chief Executive Officer and General Manager, Banca Sella, Biella; Chairman, Association of Italian Banks (A.B.I.), Rome
- \* Stefano Silvestri, President, Institute for International Affairs (IAI), Rome; Commentator, Il Sole 24 Ore; former Under Secretary of State for Defence, Italy
- \* Lord Simon of Highbury, Member of the House of Lords; Advisory Director of Unilever, Morgan Stanley Europe and LEK; former Minister for Trade & Competitiveness in Europe; former Chairman of BP, London
- \* Nicholas Soames, Member of the British Parliament, London
- \* Sir Martin Sorrell, Chief Executive Officer, WPP Group, London
- \* Myles Staunton, former Member of the Irish Senate & of the Dail; Consultant, Co. Mayo
- \* Thorvald Stoltenberg, Special Representative of the UN Secretary General for Humanitarian Affairs in Iraq; President, Norwegian Red Cross, Oslo; former Co-Chairman (UN) of the Steering Committee of the International Conference on Former Yugoslavia; former Foreign Minister of Norway; former UN High Commissioner for Refugees
- \* Petar Stoyanov, President, Centre for Political Dialogue, Sofia; former President of Bulgaria
- \* Peter Straarup, Chairman of the Executive Board, Danske Bank, Copenhagen; Chairman, the Danish Bankers Association
- \* Peter Sutherland, Chairman, BP p.l.c.; Chairman, Goldman Sachs International; former Director General, GATT/WTO; former Member of the European Commission; former Attorney General of Ireland; European Chairman, Trilateral Commission
- \* Björn Svedberg, Former Chairman and Chief Executive Officer, Ericsson, Stockholm; former President and Group Chief Executive, Skandinaviska Enskilda Banken
- \* Péter Székely, Chairman and Chief Executive Officer, Transelektro, Budapest; President, Confederation of Hungarian Employers' Organisations for International Co-operation (CEHIC); Vice President, Confederation of Hungarian Employers and Industrialists
- \* Jacques Thierry, Honorary Chairman, Banque Bruxelles Lambert; Honorary Chairman of the Board, Interbrew, Brussels
- \* Jean-Philippe Thierry, Chairman and Chief Executive Officer, AGF (Assurances Générales de France), Paris

- \* Niels Thygesen, Danske Bank Professor of International Economics, University of Copenhagen; Chairman, OECD Economic Development and Review Committee; Chairman, MTS, Copenhagen
- \* Marco Tronchetti Provera, Chairman, Telecom Italia; Chairman and Chief Executive Officer, Pirelli, Milan
- \* Elsbeth Tronstad, Director of Information, ABB, Oslo
- \* Loukas Tsoukalis, Professor of European Integration, University of Athens; President of the Hellenic Foundation for European and Foreign Policy (ELIAMEP)
- \* Mario Vargas Llosa, Writer and Member of the Royal Spanish Academy, Madrid
- \* George Vassiliou, Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; Former Member of Parliament and Leader of United Democrats, Nicosia
- \* Franco Venturini, Foreign Correspondent, Corriere della Sera, Rome
- \* Friedrich Verzetnitsch, Member of Austrian Parliament; President, Austrian Federation of Trade Unions, Vienna; President, European Trade Union Confederation (ETUC)
- \* Marko Voljc, Chief Executive Officer, Nova Ljubljanska Banka, Ljubljana
- \* Joris Voorhoeve, Member of the Council of State; former Member of the Dutch Parliament; former Minister of Defence, The Hague
- \* Panagis Vourloumis, Panagis Vourloumis & Associates, Financial Advisors; Chairman, Frigoglass Group; former Chairman and Managing Director, Alpha Finance, Athens
- \* Marcus Wallenberg, President and Chief Executive Officer, Investor AB, Stockholm
- \* Serge Weinberg, Chairman of the Management Board, Pinault-Printemps-Redoute; former President, Institute of International and Strategic Studies (IRIS), Paris
- \* Heinrich Weiss, Chairman, SMS, Düsseldorf
- \* Nout Wellink, President, Dutch Central Bank, Amsterdam
- \* Arne Wessberg, Director General, YLE Group, the Finnish Broadcasting Company & Digits Oy, Helsinki; President, European Broadcasting Union (EBU)
- \* Norbert Wiecek, former Member of the German Bundestag & Deputy Chairman of the SPD Parliamentary Group, Berlin
- \* Hans Wijers, Chairman and Chief Executive Officer, Akzo Nobel, Arnhem

\* Otto Wolff von Amerongen, Honorary Chairman, East Committee of the German Industry; Chairman and Chief Executive Officer, Otto Wolff Industrieberatung und Beteiligung, Cologne

\* Zbigniew Wrobel, President of the Management Board and Chief Executive Officer, PKN-Orlen, Warsaw

\* Emilio Ybarra, former Chairman, Banco Bilbao-Vizcaya, Madrid

\* Father Maciej Zieba, Provincial of the Polish Province of the Dominican Order, Warsaw; Founder and Director, the Tertio Millennio Institute, Cracow

### **Former Members in Public Service**

\* Patrick Devedjian, Minister for Industry, France

\* Lene Espersen, Minister of Justice, Denmark

\* Mario Monti, Member of the European Commission (Competition Policy), Brussels

\* Pedro Solbes, Member of the European Commission (Monetary Affairs), Brussels

\* Harri Tiido, Ambassador of Estonia and Head of the Estonian Mission to NATO, Brussels

\* Karsten Voigt, Coordinator for German-American Cooperation, Federal Foreign Ministry, Germany

### **North American Group**

\* Madeleine K. Albright, Principal, The Albright Group LLC, Washington, DC; former U.S. Secretary of State

\* Graham Allison, Director, Belfer Center for Science and International Affairs, Harvard University, Cambridge, MA

\* G. Allen Andreas, Chairman and Chief Executive, Archer Daniels Midland Company, Decatur, IL

\* Michael H. Armacost, Shorenstein Distinguished Fellow, Asia/Pacific Research Center, Stanford University, Hillsborough, CA; former President, The Brookings Institution; former U.S. Ambassador to Japan; former U.S. Under Secretary of State for Political Affairs

\* C. Michael Armstrong, Chairman, Comcast Corporation, Philadelphia, PA

\* Charlene Barshefsky, Senior International Partner, Wilmer, Cutler & Pickering, Washington, DC; former U.S. Trade Representative

\* C. Fred Bergsten, Director, Institute for International Economics, Washington, DC; former U.S. Assistant Secretary of the Treasury for International Affairs

- \* Doug Bereuter, Member (R-NE), U.S. House of Representatives
- \* Dennis C. Blair, USN (Ret.), Senior Fellow, Institute for Defense Analyses, Alexandria, VA; former Commander in Chief, U.S. Pacific Command
- \* Herminio Blanco Mendoza, Private Office of Herminio Blanco, Mexico City, NL; former Mexican Secretary of Commerce and Industrial Development
- \* Geoffrey T. Boisi, former Vice Chairman, JPMorgan Chase, New York, NY
- \* Stephen W. Bosworth, Dean, Fletcher School of Law and Diplomacy, Tufts University, Medford, MA; former U.S. Ambassador to the Republic of Korea
- \* Harold Brown, Counselor, Center for Strategic and International Studies, Washington, DC; General Partner, Warburg Pincus & Company, New York, NY; former U.S. Secretary of Defense
- \* Zbigniew Brzezinski, Counselor, Center for Strategic and International Studies, Washington, DC; Robert Osgood Professor of American Foreign Affairs, Paul Nitze School of Advanced International Studies, Johns Hopkins University; former U.S. Assistant to the President for National Security Affairs
- \* Gerhard Casper, President Emeritus, Stanford University, Stanford, C
- \* William T. Coleman III, Founder, Chairman, and Chief Executive Officer, Cassatt Corporation;  
Founder, former Chairman and CEO and Member, Board of Directors, BEA Systems, Inc., San Jose, CA
- \* William T. Coleman, Jr., Senior Partner and Senior Counselor, O'Melveny & Myers, Washington, DC; former U.S. Secretary of Transportation
- \* Timothy C. Collins, Senior Managing Director and Chief Executive Officer, Ripplewood Holdings, New York, NY
- \* Richard N. Cooper, Maurits C. Boas Professor of International Economics, Harvard University, Cambridge, MA; former Chairman, U.S. National Intelligence Council; former U.S. Under Secretary of State for Economic Affairs
- \* E. Gerald Corrigan, Managing Director, Goldman, Sachs & Co., New York, NY; former President, Federal Reserve Bank of New York
- \* Michael J. Critelli, Chairman and Chief Executive Officer, Pitney Bowes Inc., Stamford, CT
- \* Gerald L. Curtis, Burgess Professor of Political Science and Visiting Professor, Graduate Research Institute for Policy Studies, Tokyo

\* Douglas Daft, Chairman and Chief Executive Officer, The Coca Cola Company, Atlanta, GA

\* Dennis D. Dammerman, Vice Chairman and Executive Officer, General Electric Company, Fairfield, CT

\* Lynn Davis, Senior Political Scientist, RAND, Arlington, VA; former U.S. Under Secretary of State for Arms Control and International Security

\* Lodewijk J. R. de Vink, Chairman, Global Health Care Partners, Peapack, NJ; former Chairman, President, and Chief Executive Officer, Warner-Lambert Company

\* Arthur A. DeFehr, President and Chief Executive Officer, Palliser Furniture, Winnipeg, MB

\* André Desmarais, President and Co-Chief Executive Officer, Power Corporation of Canada, Montréal, QC; Deputy Chairman, Power Financial Corporation

\* John M. Deutch, Institute Professor, Massachusetts Institute of Technology, Cambridge, MA; former Director of Central Intelligence; former U.S. Deputy Secretary of Defense

\* Peter C. Dobell, Founding Director, Parliamentary Centre, Ottawa, ON

\* Wendy K. Dobson, Professor and Director, Institute for International Business, Rotman School of Management, University of Toronto, Toronto, ON; former Canadian Associate Deputy Minister of Finance

\* Kenneth M. Duberstein, Chairman and Chief Executive Officer, The Duberstein Group, Washington, DC

\* Robert Eckert, Chairman and Chief Executive Officer, Mattel, Inc., El Segundo, CA

\* Jessica P. Einhorn, Dean, Paul Nitze School of Advanced International Studies, The Johns Hopkins University, Washington, DC; former Managing Director for Finance and Resource Mobilization, World Bank

\* Jeffrey Epstein, President, J. Epstein & Company, Inc., New York, NY; President, N.A. Property, Inc.

\* William T. Esrey, Chairman, Sprint Corporation, Kansas City, MO

\* Dianne Feinstein, Member (D-CA), U.S. Senate

\* Sandra Feldman, President, American Federation of Teachers, Washington, DC

\* Martin S. Feldstein, George F. Baker Professor of Economics, Harvard University, Cambridge, MA; President and Chief Executive Officer, National Bureau of Economic Research; former U.S. Chairman, President's Council of Economic Advisors

\* Stanley Fischer, President, Citigroup International and Vice Chairman, Citigroup, New York, NY; former First Deputy Managing Director, International Monetary Fund, Washington, DC

\* Richard W. Fisher, Vice Chairman, Kissinger McLarty Associates, Washington, DC; former U.S. Deputy Trade Representative

\* Thomas S. Foley, Partner, Akin Gump Strauss Hauer & Feld, Washington, DC; former U.S. Ambassador to Japan; former Speaker of the U.S. House of Representatives; North American Chairman, Trilateral Commission

\* L. Yves Fortier, Senior Partner and Chairman, Ogilvy Renault, Barristers and Solicitors, Montréal, QC; former Canadian Ambassador and Permanent Representative to the United Nations

\* Richard N. Gardner, Professor of Law and International Organization, Columbia Law School, New York, NY; Of Counsel, Morgan, Lewis & Bockius LLP; former U.S. Ambassador to Italy and Spain

\* Dionisio Garza Medina, Chairman of the Board and Chief Executive Officer, ALFA, Garza Garcia, NL

\* Richard A. Gephardt, Member (D-MO), U.S. House of Representatives

\* David Gergen, Professor of Public Service, John F. Kennedy School of Government, Harvard University, Cambridge, MA; Editor-at-Large, U.S. News and World Report

\* Peter C. Godsoe, Chairman and Chief Executive Officer, The Bank of Nova Scotia, Toronto, ON

\* Allan E. Gotlieb, Senior Advisor, Stikeman Elliott, Toronto, ON; Chairman, Sotheby's, Canada; former Canadian Ambassador to the United States; North American Deputy Chairman, Trilateral Commission

\* Donald E. Graham, Chairman and Chief Executive Officer, The Washington Post Company, Washington, DC

\* Jeffrey W. Greenberg, Chairman and Chief Executive Officer, Marsh & McLennan Companies, New York, NY

\* Maurice R. Greenberg, Chairman and Chief Executive Officer, American International Group, Inc., New York, NY

\* Robert D. Haas, Chairman, Levi Strauss & Co., San Francisco, CA

\* Richard N. Haass, President, Council on Foreign Relations, New York, NY; former Director, Policy Planning, U. S. Department of State; former Director of Foreign Policy Studies, The Brookings Institution

\* Jane L. Harman, Member (D-CA), U.S House of Representatives

- \* Sidney Harman, Chairman, Harman International Industries, Washington, DC
- \* William A. Haseltine, Chairman and Chief Executive Officer, Human Genome Sciences, Inc., Rockville, MD
- \* Charles B. Heck, Senior Adviser and former North American Director, Trilateral Commission, New Canaan, CT
- \* Carla A. Hills, Chairman and Chief Executive Officer, Hills & Company, International Consultants, Washington, DC; former U.S. Trade Representative; former U.S. Secretary of Housing and Urban Development
- \* Richard Holbrooke, Vice Chairman, Perseus LLC, New York, NY; Counselor, Council on Foreign Relations; former U.S. Ambassador to the United Nations; former Vice Chairman of Credit Suisse First Boston Corporation; former U.S. Assistant Secretary of State for European and Canadian Affairs; former U.S. Assistant Secretary of State for East Asian and Pacific Affairs; and former U.S. Ambassador to Germany
- \* Karen Elliott House, Senior Vice President, Dow Jones & Company, and Publisher, The Wall Street Journal, New York, NY
- \* James A. Johnson, Vice Chairman, Perseus LLC, Washington, DC; former Chairman and Chief Executive Officer, Federal National Mortgage Association (Fannie Mae)
- \* Alejandro Junco de la Vega, President and Director, Grupo Reforma, Monterrey, NL
- \* Henry A. Kissinger, Chairman, Kissinger Associates, Inc., New York, NY; former U.S. Secretary of State; former U.S. Assistant to the President for National Security Affairs
- \* Enrique Krauze, General Director, Editorial Clio Libros y Videos, S.A. de C.V., Mexico City, DF
- \* Kenneth L. Lay, Chairman, Consulting Services, LAYLIND LTD., Houston, TX; former Chairman and Chief Executive Officer, Enron Corporation
- \* Jim Leach, Member (R-IA), U.S. House of Representatives
- \* Gerald M. Levin, Chief Executive Officer Emeritus, AOL Time Warner, Inc., New York, NY
- \* Winston Lord, Co-chairman, International Rescue Committee, New York, NY; former U.S. Assistant Secretary of State for East Asian and Pacific Affairs; former U.S. Ambassador to China
- \* E. Peter Lougheed, Senior Partner, Bennett Jones, Barristers & Solicitors, Calgary, AB; former Premier of Alberta
- \* Roy MacLaren, former Canadian High Commissioner to the United Kingdom; former Canadian Minister of International Trade; Toronto, ON

- \* John A. MacNaughton, President and Chief Executive Officer, Canada Pension Plan Investment Board, Toronto, ON
- \* Antonio Madero, Chairman of the Board and Chief Executive Officer, San Luis Corporacion, S.A. de C.V., Mexico City, DF
- \* Sir Deryck C. Maughan, Vice Chairman, Citigroup and Chairman and Chief Executive Officer, Citigroup International; Director, Citibank N.A. and of Citigroup Global Markets, Inc., New York, NY
- \* Jay Mazur, President Emeritus, UNITE (Union of Needletrades, Industrial and Textile Employees); Vice Chairman, Amalgamated Bank of New York; and President, ILGWU's 21st Century Heritage Foundation, New York, NY
- \* Hugh L. McColl, Jr., Chairman, McColl Brothers Lockwood, Charlotte, NC; former Chairman and Chief Executive Officer, Bank of America Corporation
- \* Henry A. McKinnell, President and Chief Executive Officer, Pfizer, Inc., New York, NY
- \* Marc H. Morial, President and Chief Executive Officer, National Urban League, New York, NY; former Mayor, New Orleans, LA
- \* Anne M. Mulcahy, Chairman and CEO, Xerox Corporation, Stamford, CT
- \* Brian Mulroney, Senior Partner, Ogilvy Renault, Barristers and Solicitors, Montréal, QC; former Prime Minister of Canada
- \* Lucio A. Noto, Managing Partner, Midstream Partners, LLC, New York, NY; former Vice Chairman, ExxonMobil Corporation; former Chairman of the Board and Chief Executive Officer, Mobil Corporation; Greenwich, CT
- \* Joseph S. Nye, Jr., Dean, John F. Kennedy School of Government, Harvard University, Cambridge, MA; former U.S. Assistant Secretary of Defense for International Security Affairs
- \* Richard N. Perle, Resident Fellow, American Enterprise Institute, Washington, DC; member and former Chairman, Defense Policy Board, U.S. Department of Defense; former U.S. Assistant Secretary of Defense for International Security Policy
- \* William J. Perry, Michael and Barbara Berberian Professor, Stanford University, Stanford, CA; former U.S. Secretary of Defense
- \* Thomas R. Pickering, Senior Vice President, International Relations, The Boeing Company, Vienna, VA; former U.S. Under Secretary of State for Political Affairs; former U.S. Ambassador to the Russian Federation, India, Israel, El Salvador, Nigeria, the Hashemite Kingdom of Jordan, and the United Nations



\* Franklin D. Raines, Chairman and Chief Executive Officer, Federal National Mortgage Association, Washington, DC; former Director, U.S. Office of Management and Budget, Office of the President

\* Joseph W. Ralston, USAF (Ret)., Vice Chairman, The Cohen Group, Washington, DC; former Commander, U.S. European Command, and Supreme Allied Commander NATO; former Vice Chairman, Joint Chiefs of Staff, U.S. Department of Defense

\* Charles B. Rangel, Member (D-NY), U.S. House of Representatives

\* Lee R. Raymond, Chairman and Chief Executive Officer, ExxonMobil Corporation, Irving, TX

\* Hartley Richardson, President and Chief Executive Officer, James Richardson & Sons, Ltd., Winnipeg, MB

\* John D. Rockefeller IV, Member (D-WV), U.S. Senate

\* Kenneth Rogoff, Professor of Economics and Director, Center for International Development, Harvard University, Cambridge, MA; former Chief Economist and Director, Research Department, International Monetary Fund, Washington, DC

\* David M. Rubenstein, Co-founder and Managing Director, The Carlyle Group, Washington, DC

\* Luis Rubio, President, Center of Research for Development (CIDAC), Mexico City, DF

\* Arthur F. Ryan, Chairman and Chief Executive Officer, Prudential Financial, Inc., Newark, NJ

\* Henry B. Schacht, Chairman, Lucent Technologies, Murray Hill, NJ; former Director and Senior Advisor, E.M Warburg, Pincus & Co., LLP

\* Jaime Serra, Senior Partner, Serra and Associates International, Mexico City, DF; former Mexican Minister of Trade and Industry

\* Anne-Marie Slaughter, Dean, Woodrow Wilson School of Public and International Affairs, Princeton University, Princeton, NJ

\* Gordon Smith, Director, Centre for Global Studies, University of Victoria, Victoria, BC; Chairman, Board of Governors, International Development Research Centre; former Canadian Deputy Minister of Foreign Affairs and Personal Representative of the Prime Minister to the Economic Summit

\* George Soros, Chairman, Soros Fund Management LLC, New York, NY; Chairman, The Open Society Institute

\* Ronald D. Southern, Chairman, ATCO Group, Calgary, AB

\* James B. Steinberg, Vice President and Director of the Foreign Policy Studies Program, The Brookings Institution, Washington, DC; former U.S. Deputy National Security Advisor

\* Lawrence H. Summers, President, Harvard University, Cambridge, MA; former U.S. Secretary of the Treasury

\* John J. Sweeney, President, AFL-CIO, Washington, DC

\* Strobe Talbott, President, The Brookings Institution, Washington, DC; former U.S. Deputy Secretary of State

\* Luis Tellez, Managing Director, The Carlyle Group, Mexico City, DF; former Executive Vice President, Sociedad de Fomento Industrial (DESC); former Mexican Minister of Energy

\* John Thain, Chief Executive Officer, New York Stock Exchange, Inc.; former President and Co-Chief Operating Officer, Goldman Sachs & Co., New York, NY

\* G. Richard Thoman, Managing Partner, Corporate Perspectives and Adjunct Professor, Columbia University, New York, NY; formerly President and CEO, Xerox Corporation; formerly CFO and N° 2 officer, IBM Corporation

\* Laura D'Andrea Tyson, Dean of London Business School, London, England; former Dean, Haas School of Business, University of California, Berkeley; former U.S. National Economic Advisor; former Chairman of the President's Council of Economic Advisers

\* Paul A. Volcker, former Chairman, Wolfensohn & Co., Inc., New York; Frederick H. Schultz Professor Emeritus, International Economic Policy, Princeton University; former Chairman, Board of Governors, U.S. Federal Reserve System; Honorary North American Chairman and former North American Chairman, Trilateral Commission

\* William H. Webster, Senior Partner, Milbank, Tweed, Hadley & McCloy LLP, Washington, DC; former U.S. Director of Central Intelligence; former Director, U.S. Federal Bureau of Investigation; former Judge of the U.S. Court of Appeals for the Eighth Circuit

\* Fareed Zakaria, Editor, Newsweek International, New York, NY

\* Lorenzo H. Zambrano, Chairman of the Board and Chief Executive Officer, CEMEX, Monterrey, NL; North American Deputy Chairman, Trilateral Commission

\* Ernesto Zedillo, Director, Yale Center for the Study of Globalization, Yale University, New Haven, CT; former President of Mexico

\* Robert S. McNamara, Lifetime Trustee, Trilateral Commission, Washington, DC; former President, World Bank; former U.S. Secretary of Defense; former President, Ford Motor Company.

\* David Rockefeller, Founder, Honorary Chairman, and Lifetime Trustee, Trilateral Commission,

New York, NY

## **Former Members In Public Service**

- \* Felipe Calderon, Mexican Minister of Energy
- \* Richard B. Cheney, Vice President of the United States
- \* Paula J. Dobriansky, U.S. Under Secretary of State for Global Affairs
- \* Stephen Friedman, Assistant to the President of the United States for Economic Policy and Director of the National Economic Council
- \* Bill Graham, Canadian Minister of Foreign Affairs and International Trade
- \* William J. McDonough, Chairman, Public Company Accounting Oversight Board
- \* Paul Wolfowitz, U.S. Deputy Secretary of Defense
- \* Robert B. Zoellick, U.S. Trade Representative

## **Pacific Asian Group**

- \* Ali Alatas, Advisor and Special Envoy of the President of the Republic of Indonesia; former Indonesian Minister for Foreign Affairs; Jakarta
- \* Tan Sri Dato' Azman Hashim, Chairman, AmBank Group, Kuala Lumpur
- \* Philip Burdon, former Chairman, Asia 2000 Foundation; New Zealand Chairman of APEC; former New Zealand Minister of Trade Negotiations; Wellington
- \* Fujio Cho, President, Toyota Motor Corporation
- \* Cho Suck-Rai, Chairman, Hyosung Corporation, Seoul
- \* Chung Mong-Joon, Member of the Korean National Assembly; Vice President of Federation Internationale de Football Association (FIFA); Seoul
- \* Takashi Ejiri, Attorney at Law, Asahi Koma Law Office
- \* Jesus P. Estanislao, President and CEO, Institute of Corporate Directors/Institute of Solidarity in Asia; former Philippine Minister of Finance; Manila
- \* Hugh Fletcher, Business Consultant; former Chief Executive Officer, Fletcher Challenge; Auckland
- \* Hiroaki Fujii, Advisor, The Japan Foundation; former Japanese Ambassador to the United Kingdom
- \* Shinji Fukukawa, Advisor, Dentsu Inc.
- \* Yoichi Funabashi, Chief Diplomatic Correspondent and Columnist, Asahi Shimbun

- \* Carrillo Gantner, Chairman, The Myer Family Company; Vice President, The Myer Foundation; Melbourne
- \* Ross Garnaut, Head, Department of Economics, Research School of Pacific and Asian Studies, Australian National University, Canberra
- \* Toyoo Gyohten, President, The Institute for International Monetary Affairs; Senior Advisor, The Bank of Tokyo-Mitsubishi, Ltd.
- \* Stuart Harris, Professor of International Relations, Research School of Pacific and Asian Studies, Australian National University; former Australian Vice Minister of Foreign Affairs, Canberra
- \* Earnest M. Higa, President and CEO, Higa Industries
- \* Hong Seok-Hyun, President, Korean Association of Newspapers; Publisher, Chairman and Chief Executive Officer, JoongAng Ilbo; Seoul
- \* Shintaro Hori, Managing Director-North Asia, Bain & Company
- \* Murray Horn, Managing Director, Institutional Banking, ANZ Bank; former Secretary to the New Zealand Treasury; Auckland
- \* Hyun Hong-Choo, Senior Partner, Kim & Chang, Seoul; former Korean Ambassador to the United Nations and to the United States; Seoul
- \* Hyun Jae-Hyun, Chairman, Tong Yang Group, Seoul
- \* Shin'ichi Ichimura, Counselor, International Centre for the Study of East Asian Development, Kitakyushu, Fukuoka
- \* Nobuyuki Idei, Chairman and Group CEO, Sony Corporation
- \* Takeo Inokuchi, Chairman and Chief Executive Officer, Mitsui Sumitomo Insurance Company, Ltd.
- \* Noriyuki Inoue, Chairman and CEO, Daikin Industries, Ltd.
- \* Rokuro Ishikawa, Honorary Chairman, Kajima Corporation
- \* Motoo Kaji, Member of the Board of Directors, The International House of Japan
- \* Kasem Kasemsri, Honorary Chairman, Thailand-U.S. Business Council; Chairman of the Advisory Board of the Chart Thai Party; Chairman, Thai-Malaysian Association; former Deputy Prime Minister of Thailand; Bangkok
- \* Koichi Kato, Member of the Japanese House of Representatives; former Secretary-General, Liberal Democratic Party

- \* Trevor Kennedy, Chairman, Oil Search, Ltd.; Chairman, Cypress Lakes Group, Ltd.; Sydney
- \* Kim Kihwan, International Advisor, Goldman Sachs; former Korean Ambassador-at-Large for Economic Affairs; Seoul
- \* Kim Kyung-Won, Advisor, Kim & Chang Law Office; President, Seoul Forum for International Affairs; former Korean Ambassador to the United States and the United Nations; Pacific Asia Deputy Chairman, Trilateral Commission; Seoul
- \* Kakutaro Kitashiro, Chairman, IBM Japan, Ltd.
- \* Shoichiro Kobayashi, Senior Advisor, Kansai Electric Power Company, Ltd.
- \* Yotaro Kobayashi, Chairman of the Board, Fuji Xerox Co., Ltd.; Pacific Asia Chairman, Trilateral Commission
- \* Akira Kojima, Senior Advisor, NIKKEI( Nihon Keizai Shimbun) Editorial Committee; Chairman, Japan Center for Economic Research ( JCER )
- \* Koo John, Chairman, LG Cable Ltd.; Chairman, LG Industrial Systems Co.; Seoul
- \* Kenji Kosaka, Member, Japanese House of Representatives; former Senior Vice Minister for Posts and Telecommunications Public Management, Home Affairs
- \* Lee Hong-Koo, Chairman, Seoul Forum for International Affairs, Seoul; former Korean Prime Minister; former Korean Ambassador to the United Kingdom and the United States
- \* Lee In-ho, former President, Korea Foundation; former Korean Ambassador to Finland and Russia; Seoul
- \* Lee Jay Y., Vice President, Samsung Electronics, Seoul
- \* Lee Kyungsook Choi, President, Sookmyung Women's University, Seoul
- \* Adrianto Machribie, Chairman, PT Freeport Indonesia, Jakarta
- \* Minoru Makihara, Senior Corporate Advisor, Mitsubishi Corporation
- \* Hiroshi Mikitani, Chairman, President and CEO, Rakuten, Inc.
- \* Yoshihiko Miyauchi, Chairman and Chief Executive Officer, ORIX Corporation
- \* Isamu Miyazaki, Special Advisor, Daiwa Institute of Research, Ltd.; former Director-General of the Japanese Economic Planning Agency
- \* Kiichi Miyazawa, Former Prime Minister of Japan; former Japanese Finance Minister
- \* Yuzaburo Mogi, President and Chief Executive Officer, Kikkoman Corporation

- \* Mike Moore, former Director-General of the World Trade Organization; former Prime Minister of New Zealand; Member of the Privy Council; Geneva
- \* Moriyuki Motono, former Japanese Ambassador to France
- \* Jiro Murase, Managing Partner, Bingham McCutchen Murase, New York
- \* Minoru Murofushi, Chairman, ITOCHU Corporation
- \* Masashi Nishihara, President, National Defense Academy
- \* Taizo Nishimuro, Chairman and Chief Executive Officer, Toshiba Corporation
- \* Roberto F. de Ocampo, President, Asian Institute of Management; Former Minister of Finance, Manila
- \* Toshiaki Ogasawara, Chairman and Publisher, The Japan Times Ltd.; Chairman, Nifco Inc.
- \* Sadako Ogata, President, Japan International Cooperation Agency (JICA); former United Nations High Commissioner for Refugees
- \* Shijuro Ogata, former Deputy Governor, Japan Development Bank; former Deputy Governor for International Relations, Bank of Japan; Pacific Asia Deputy Chairman, Trilateral Commission
- \* Sozaburo Okamatsu, Chairman, Research Institute of Economy, Trade & Industry (RIETI), Tokyo
- \* Yoshio Okawara, President, Institute for International Policy Studies; former Japanese Ambassador to the United States
- \* Yoichi Okita, Professor, National Graduate Institute for Policy Studies
- \* Ariyoshi Okumura, Chairman, Lotus Corporate Advisory, Inc.
- \* Anand Panyarachun, Chairman, Thai Industrial Federation; Chairman, Saha-Union Public Company Ltd; former Prime Minister of Thailand; Bangkok
- \* Ryu Jin Roy, Chairman and CEO, Poongsan Corp., Seoul
- \* Eisuke Sakakibara, Professor, Keio University; former Japanese Vice Minister of Finance for International Affairs
- \* Sakong Il, Chairman and Chief Executive Officer, Institute for Global Economics; former Korean Minister of Finance; Seoul
- \* Yukio Satoh, President, The Japan Institute of International Affairs; former Japanese Ambassador to the United Nations

- \* Sachio Semmoto, Chief Executive Officer, eAccess, Ltd.
- \* Masahide Shibusawa, President, Shibusawa Ei'ichi Memorial Foundation
- \* Motoo Shiina, Member of the Japanese House of Councillors
- \* Seiichi Shimada, Representative Director and President, Nihon Unisys, Ltd.
- \* Yasuhisa Shiozaki, Member of the Japanese House of Councillors; former Japanese Parliamentary Vice Minister for Finance
- \* Arifin Siregar, International Advisor, Goldman Sachs & Co.; former Ambassador of Indonesia to the United States; Jakarta
- \* Tan Sri Dr. Noordin Sopiee, Chairman and Chief Executive Officer, Institute of Strategic and International Studies, Kuala Lumpur
- \* Suh Kyung-Bae, President and CEO, Amore Pacific Corp., Seoul
- \* Keiji Tachikawa, President and Chief Executive Officer, NTT DoCoMo, Inc.
- \* Tsuyoshi Takagi, President, The Japanese Foundation of Textile, Chemical, Food, Commercial, Service and General Workers' Unions (UI ZENSEN)
- \* Keizo Takemi, Member of the Japanese House of Councillors; former Japanese State Secretary for Foreign Affairs
- \* Akihiko Tanaka, Director, Institute of Oriental Culture, University of Tokyo
- \* Naoki Tanaka, President, The 21st Century Public Policy Institute
- \* Sunjoto Tanudjaja, President Director and Chief Executive Officer, PT Great River International, Jakarta
- \* Teh Kok Peng, President, GIC Special Investments Pte Ltd., Singapore
- \* Shuji Tomita, Senior Executive Vice President, NTT Communications Corporation
- \* Kiyoshi Tsugawa, Member of the Advisory Board, Lehman Brothers Japan, Inc.
- \* Junichi Ujiie, President and CEO, Nomura Holdings, Inc.
- \* Sarasin Viraphol, Executive Vice President, Charoen Pokphand Co., Ltd.; former Deputy Permanent Secretary of Foreign Affairs of Thailand; Bangkok
- \* Cesar E. A. Virata, Director, Corporate Vice Chairman and Chief Executive Officer of Rizal Commercial Banking Corporation (RCBC); former Prime Minister of Philippines; Manila

\* Jusuf Wanandi, Co-founder, Member of the Board of Trustees and Senior Fellow, Centre for Strategic and International Studies, Jakarta

\* Etsuya Washio, President, National Federation of Workers and Consumers Insurance Cooperatives (ZENROSAI); former President, Japanese Trade Union Confederation (RENGO)

\* Koji Watanabe, Senior Fellow, Japan Center for International Exchange; Executive Adviser, Japan Business Federation (Nippon Keidanren); former Japanese Ambassador to Russia

\* Taizo Yakushiji, Executive Member, Council for Science and Technology Policy of the Cabinet Office of Japan; Executive Research Director, Institute for International Policy Studies

\* Tadashi Yamamoto, President, Japan Center for International Exchange; Pacific Asia Director, Trilateral Commission

\* Noriyuki Yonemura, Counselor, Fuji Xerox Co., Ltd.

Note: Those without city names are Japanese Members.

Korean names are shown with surname first.

#### **Former Members in Public Service**

\* Han Sung-Joo, Korean Ambassador to the United States

\* Masaharu Ikuta, Director General, Postal Services Corporation.

\* Yoriko Kawaguchi, Japanese Minister for Foreign Affairs

\* Yutaka Kosai, Member, Council for Science and Technology Policy of the Cabinet Office

\* Hisashi Owada, Judge, International Court of Justice; former President, Japan Institute of International Affairs; Advisor, Foreign Ministers of Japan

\* Takeshi Kondo, President, Japan Highway Public Corporation (Nihon Doro Kodan)

Participants from Other Areas

#### **“Triennium Participants”**

\* Abdlatif Al-Hamad, Director General and Chairman of the Arab Fund for Economic and Social Development; former Minister of Finance and Planning, Kuwait

\* André Azoulay, Adviser to H.M. King Mohammed VI, Rabat, Morocco

\* Domingo F. Cavallo, President, Accion por la Republica, Buenos Aires; former Economy Minister of Argentina



- \* Morris Chang, Chairman and Chief Executive Officer, Taiwan Semiconductor Manufacturing Co., Ltd., Taipei
- \* Hüsni Dogan, General Coordinator, Nurol Holding; former Chairman of the Board of Trustees, Development Foundation of Turkey; former Minister of Defence, Ankara, Turkey
- \* Jacob Frenkel, Chairman, Merrill Lynch International London; Chairman and Chief Executive Officer, G-30; former Governor, Bank of Israel
- \* Victor K. Fung, Chairman, Li & Fung, Hong Kong
- \* Frene Ginwala, Speaker of the National Assembly, Parliament of the Republic of South Africa, Cape Town
- \* H.R.H. Prince El Hassan bin Talal, President, The Club of Rome; Moderator of the World Conference on Religion and Peace; Chairman, Arab Thought Forum, Amman, Hashemite Kingdom of Jordan
- \* Serhiy Holovaty, Member of the Supreme Rada; President of the Ukrainian Legal Foundation; former Minister of Justice, Kiev, Ukraine
- \* Enrique V. Iglesias, President, Inter-American Development Bank; former Minister of Foreign Affairs of Uruguay
- \* Wang Jun, Chairman, China International Trust & Investment Corp., China
- \* Sergei Karaganov, Deputy Director, Institute of Europe, Russian Academy of Sciences; Chairman of the Presidium of the Council on Defense and Foreign Policy, Moscow, Russian Federation
- \* Jeffrey L.S. Koo, Chairman and Chief Executive Officer, Chinatrust Commercial Bank, Taipei
- \* Richard Li, Chairman and Chief Executive Officer, Pacific Century Group Holdings Ltd., Hong Kong
- \* Itamar Rabinovich, President, Tel Aviv University, Israel; former Ambassador to the United States
- \* Rüsdi Saracoglu, President of the Finance Group, Koç Holding; Chairman, Makro Consulting, Istanbul; former State Minister and Member of the Turkish Parliament; former Governor of the Central Bank of Turkey
- \* Roberto Egydio Setubal, Director President, Banco Itaú S.A., Brazil
- \* Stan Shih, Chairman and Chief Executive Officer, The Acer Group, Taipei
- \* Mingyi Wei, Chairman, International Advisory Corporation, China International Trust & Investment Corp., Beijing

- \* Gordon Wu, Chairman and Managing Director, Hopewell Holdings Ltd., Hong Kong
- \* Wang Xuebing, President and Chief Executive Officer, China Construction Bank, Beijing
- \* Grigory A. Yavlinsky, Former Member of the State Duma; Leader of the “Yabloko” Parliamentary Group; Chairman of the Center for Economic and Political Research, Moscow, Russian Federation
- \* Zhou Xiaochuan, Chairman, China Securities Regulatory Commission, Beijing